

TELECOM ITALIA ANALYST & INVESTOR BRIEFING

London, December 3rd, 2008 - Grocers Hall - Princes Street, London EC2R 8AD

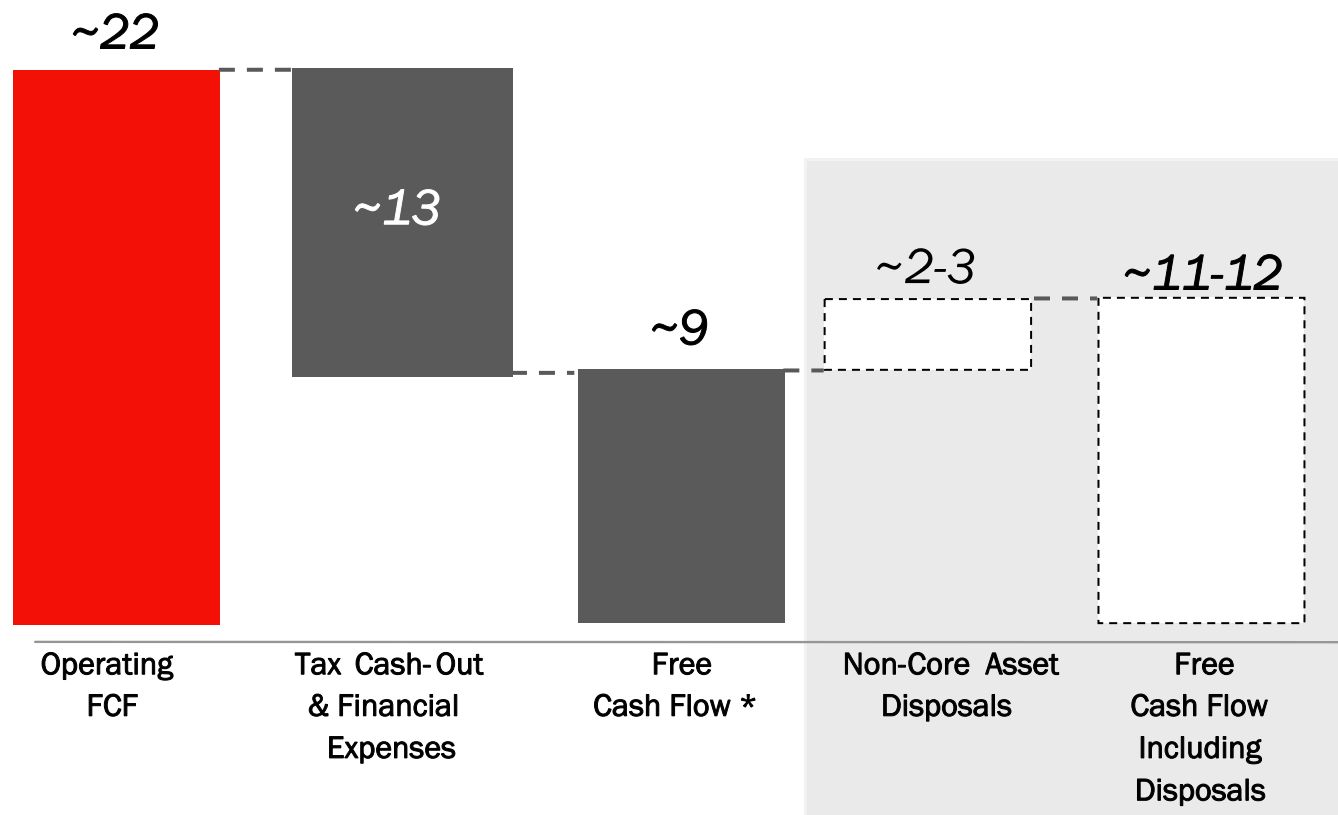
2009-2011 Strategic Plan Update

MARCO PATUANO

Free Cash Flow Generation '09 – '11

Cumulative '09-'11

€ Bn



FCF generation: a key reference in managing our business

* Before dividends

Continuous Deleveraging

€ bln

- ▶ Deleveraging is a key priority on the 3 year plan
- ▶ Targeting:
 - ▶ Reduction of Net Debt of at least ~€5.0 Bn by 2011
 - ▶ Target of ~ 2.3x Net Debt/EBITDA in 2011

